

Wage Setting and Wage (In-)equality in Germany

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NEWIN - Negotiating Wage (In)equality is a project co-funded by the European Commission, DG Employment, Social Affairs and Inclusion, budget heading VS/2014/0538, Industrial Relations and Social Dialogue. The presentation reflects only the author's view. The Commission is not responsible for any use that may be made of the information contained.

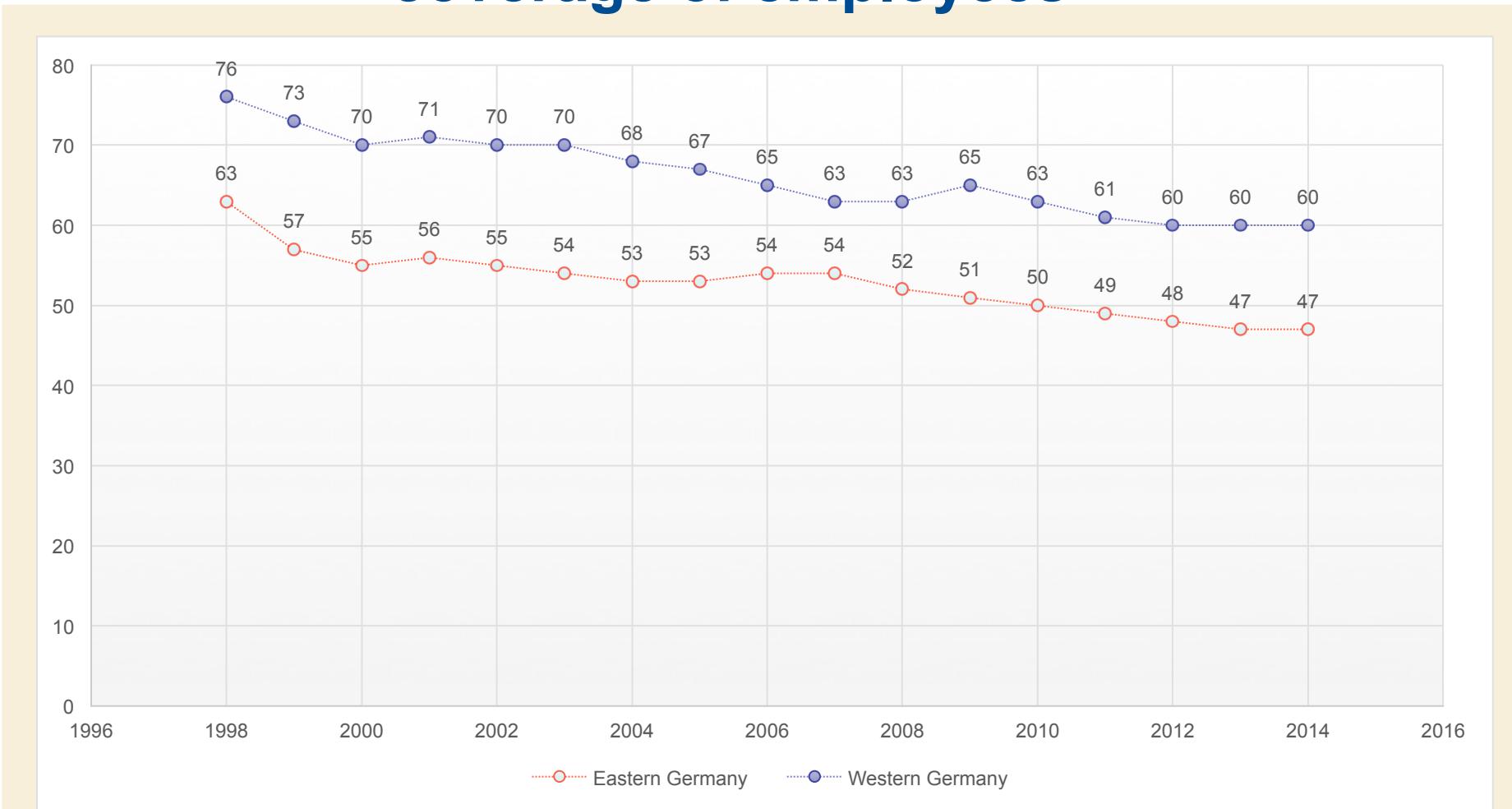
Further information is available at <http://moodle.adaptland.it/newin>

NATIONAL SITUATION

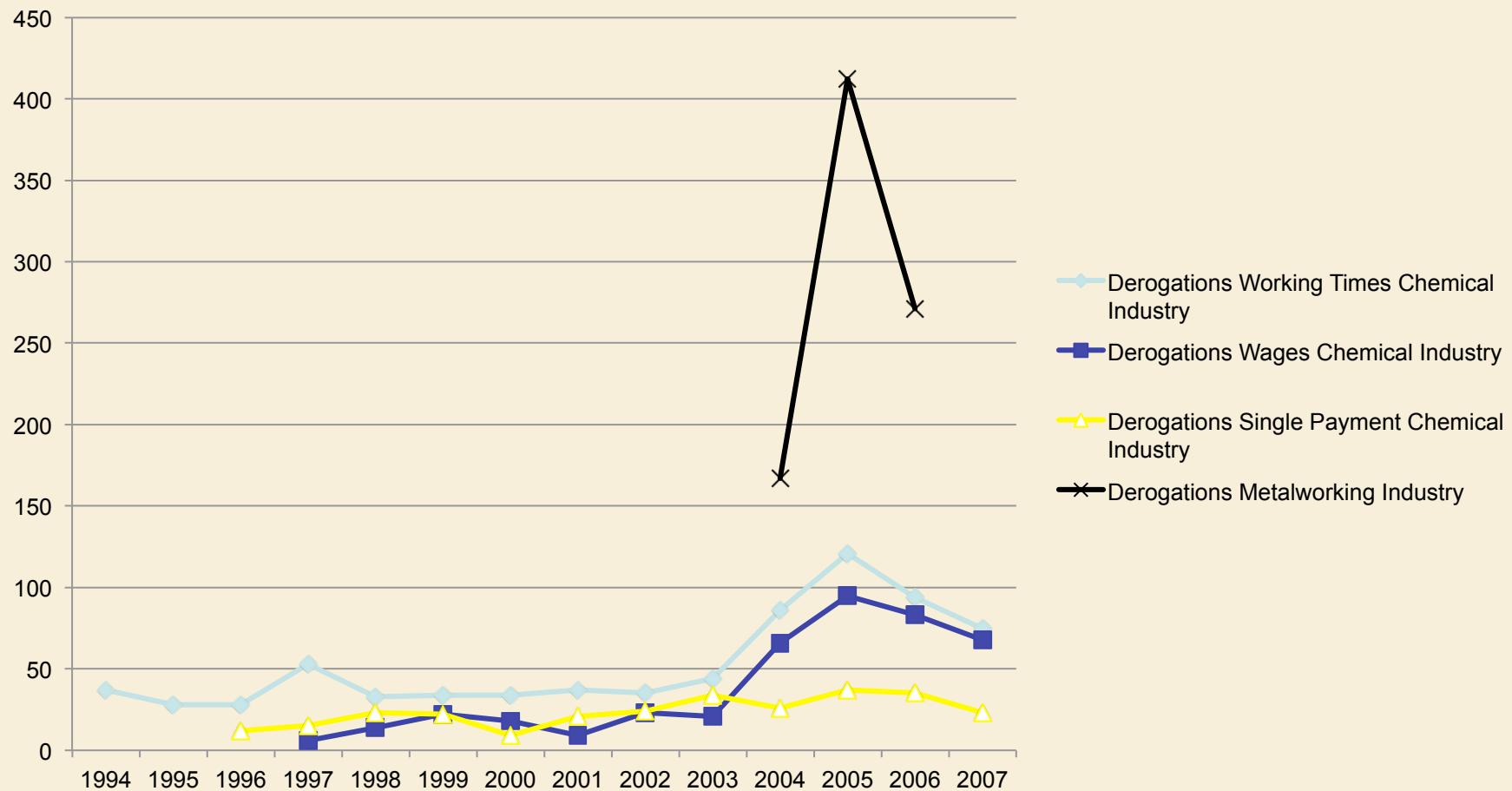
Nominal agreed and actual wages 2000-2014



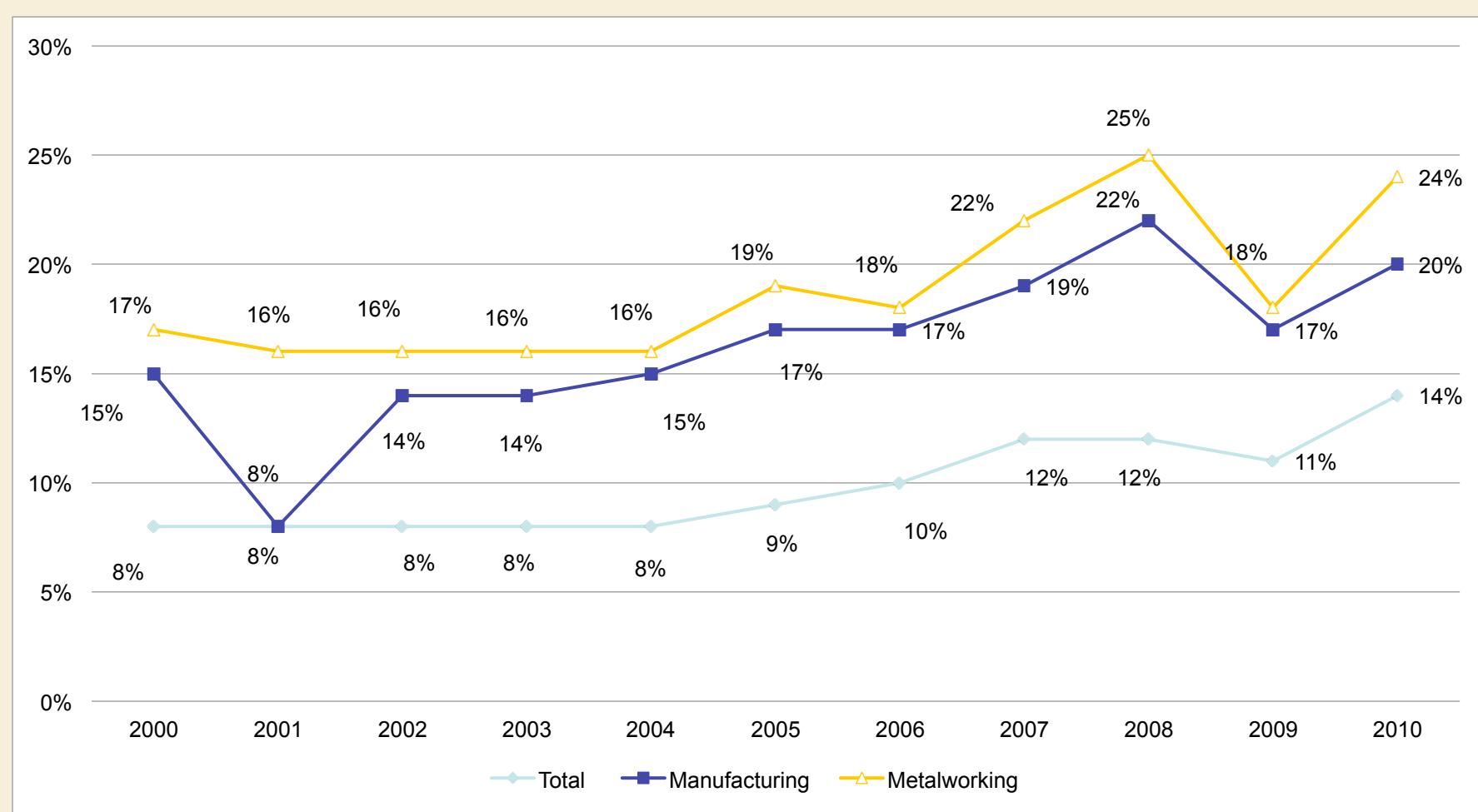
Collective bargaining coverage of employees



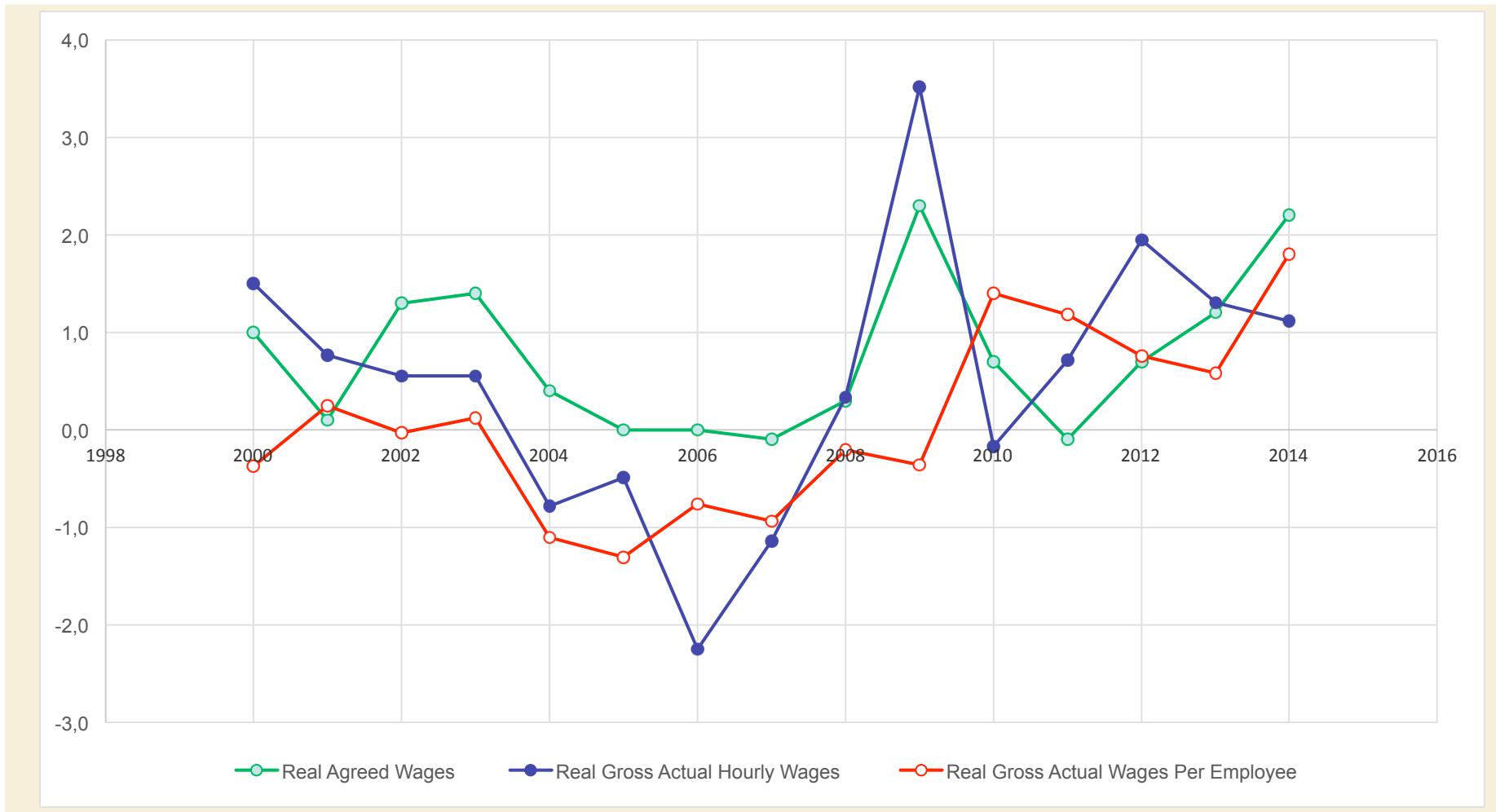
Number of derogations in the metalworking and the chemical industry



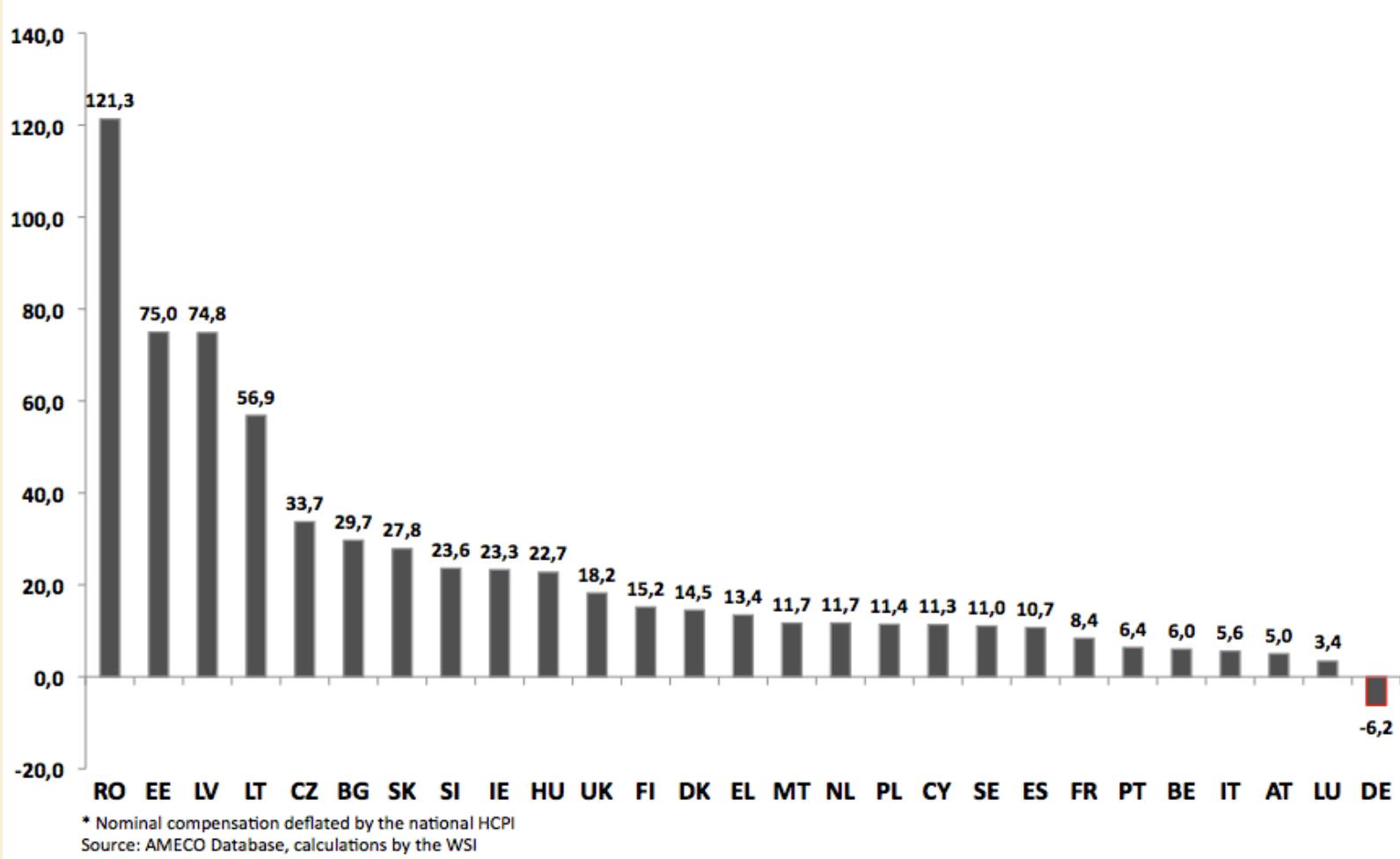
Incidence of profit-sharing by employee and industry



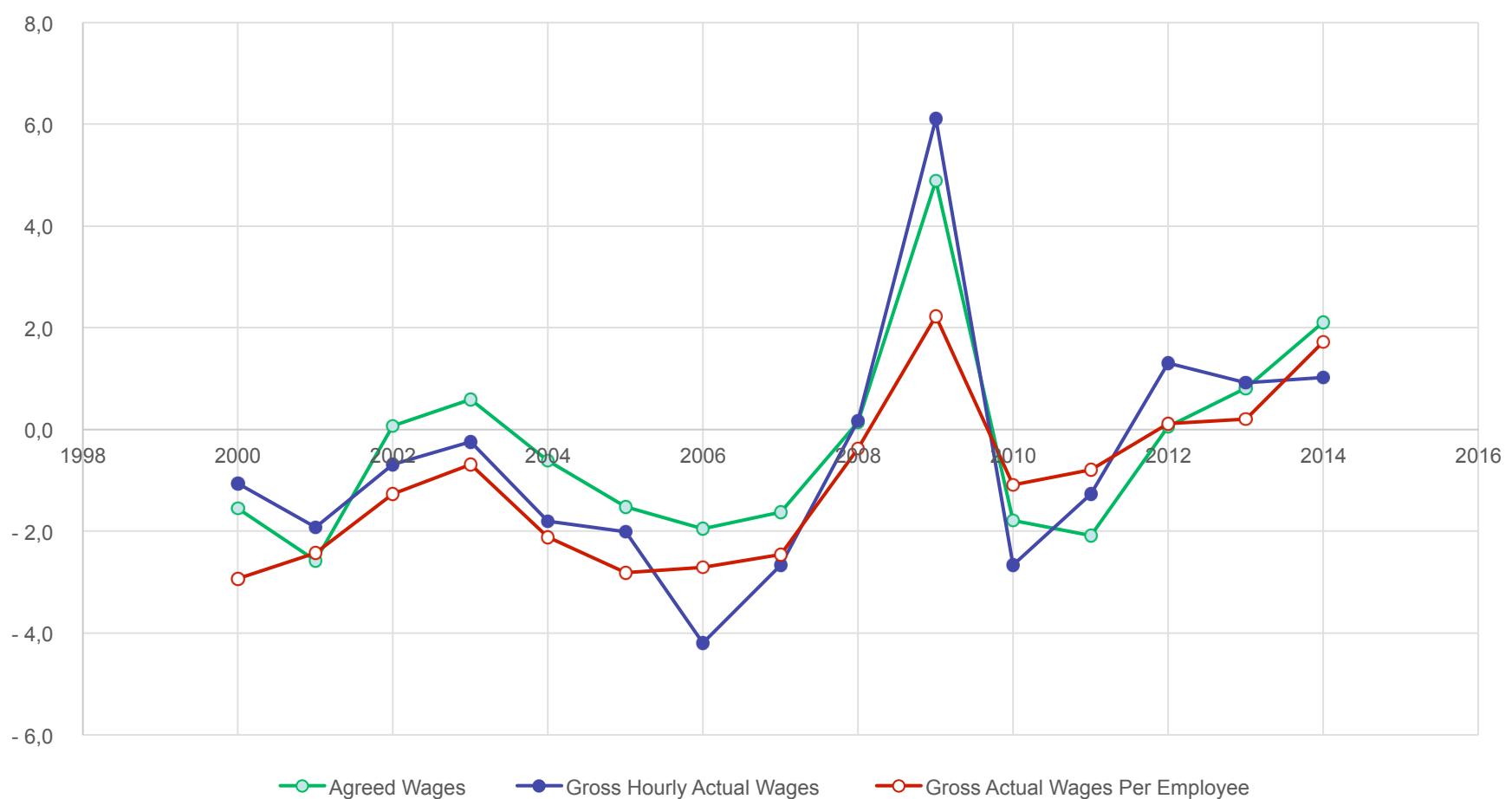
Real agreed and actual wages 2000-2014



Changes in real wages per employee*, EU 2001-2009



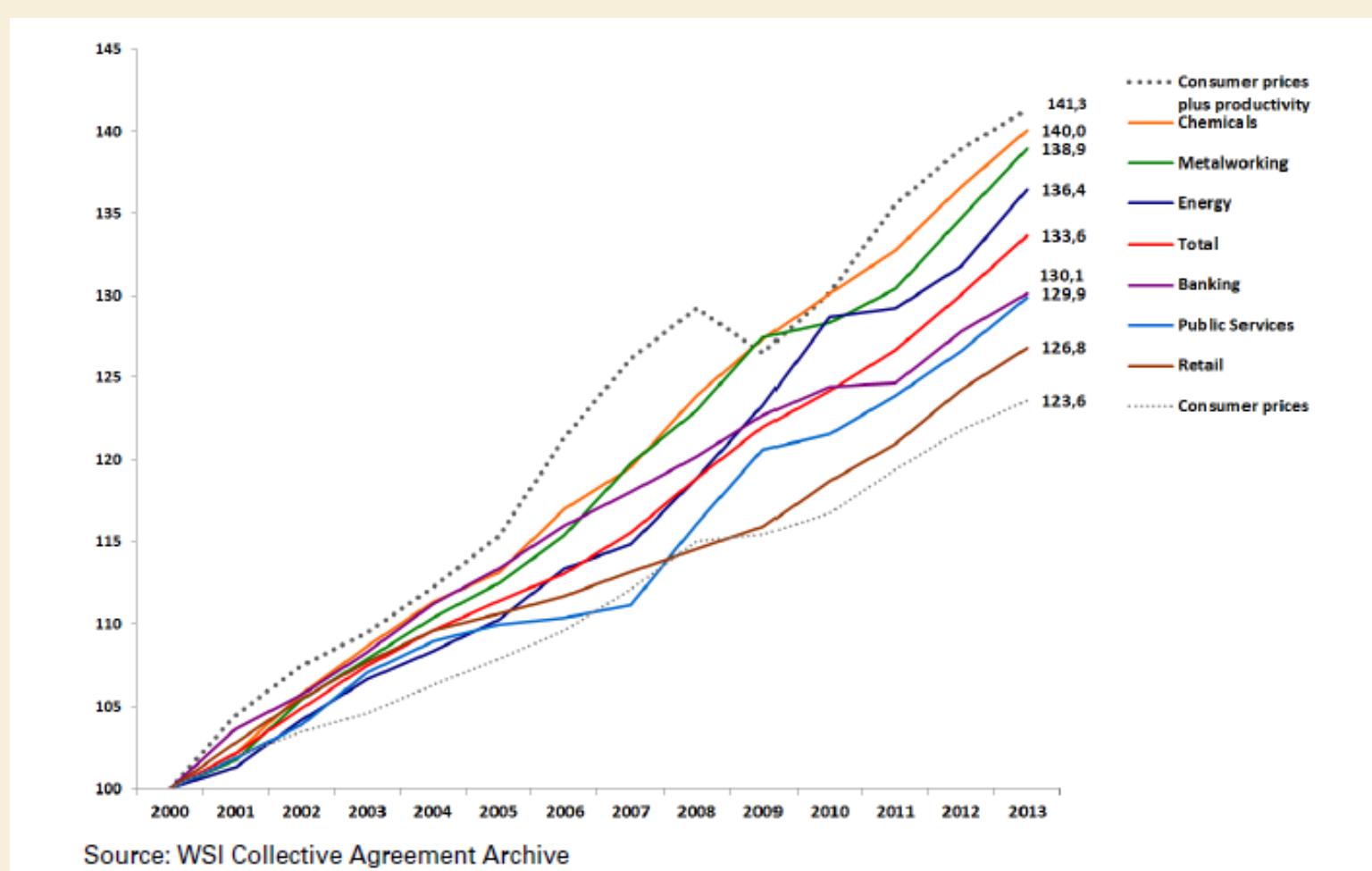
Exploitation of the cost-neutral margin of distribution for agreed and real wages



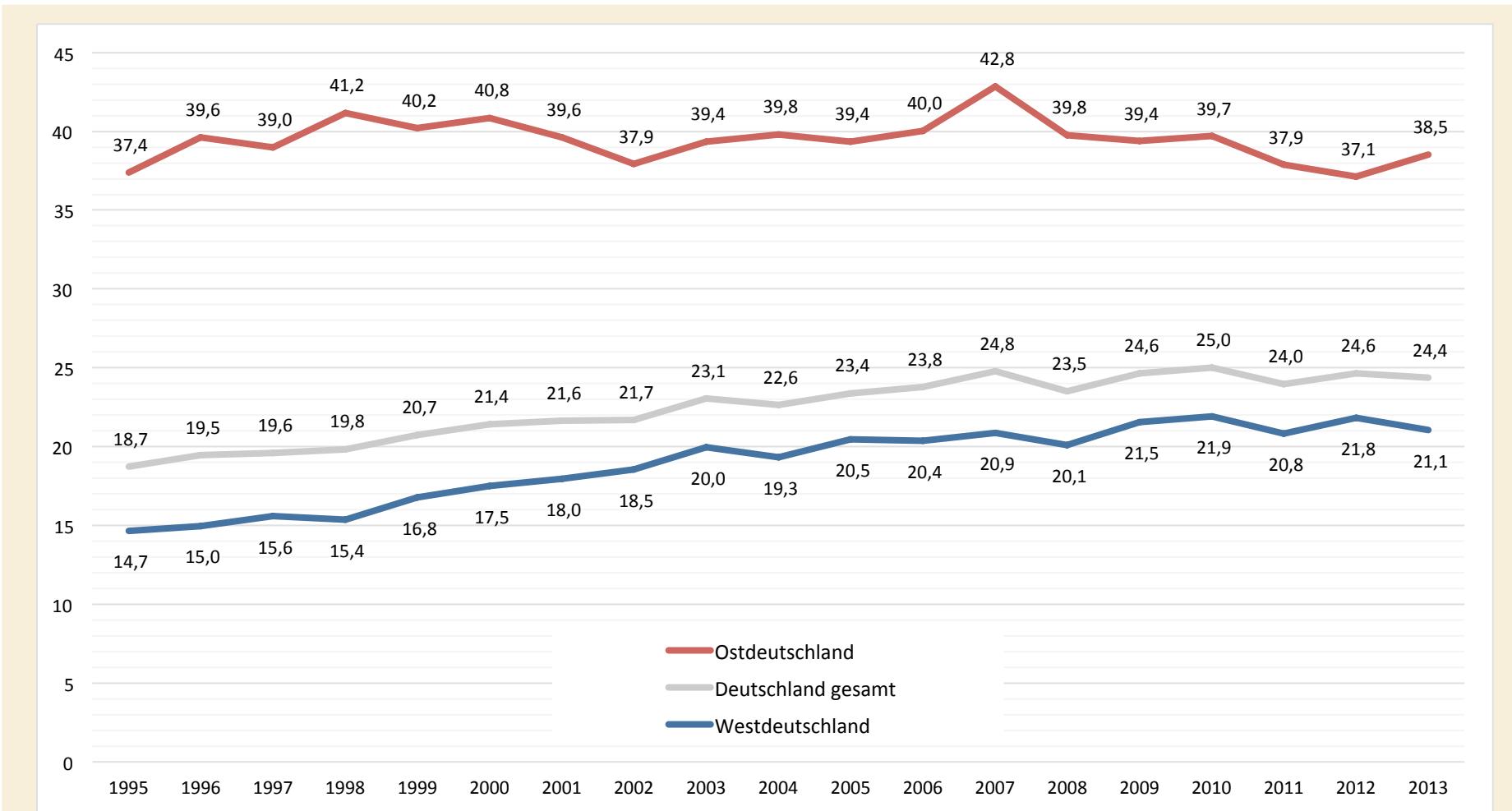
Development of the wage share



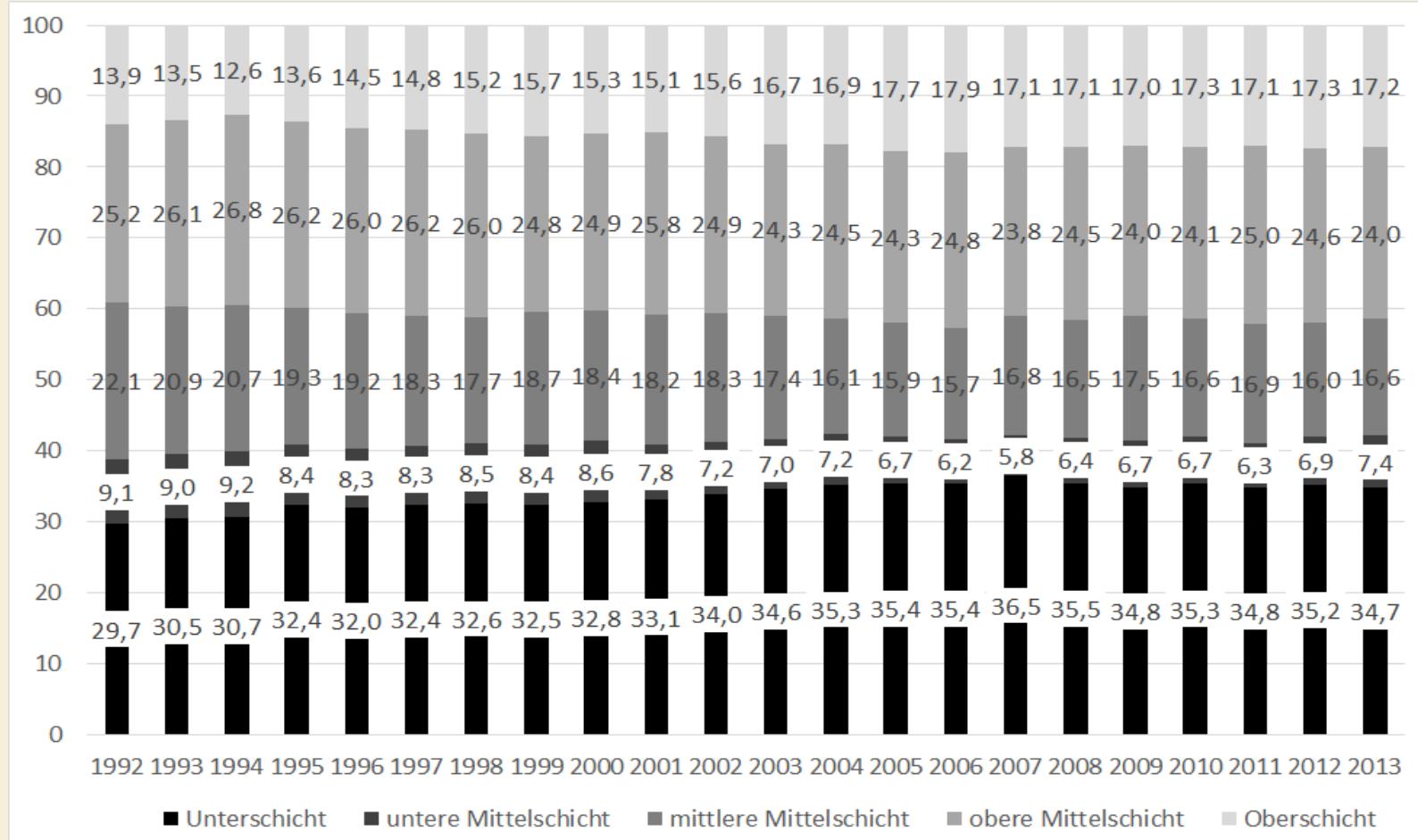
Development of collectively agreed wages in Germany



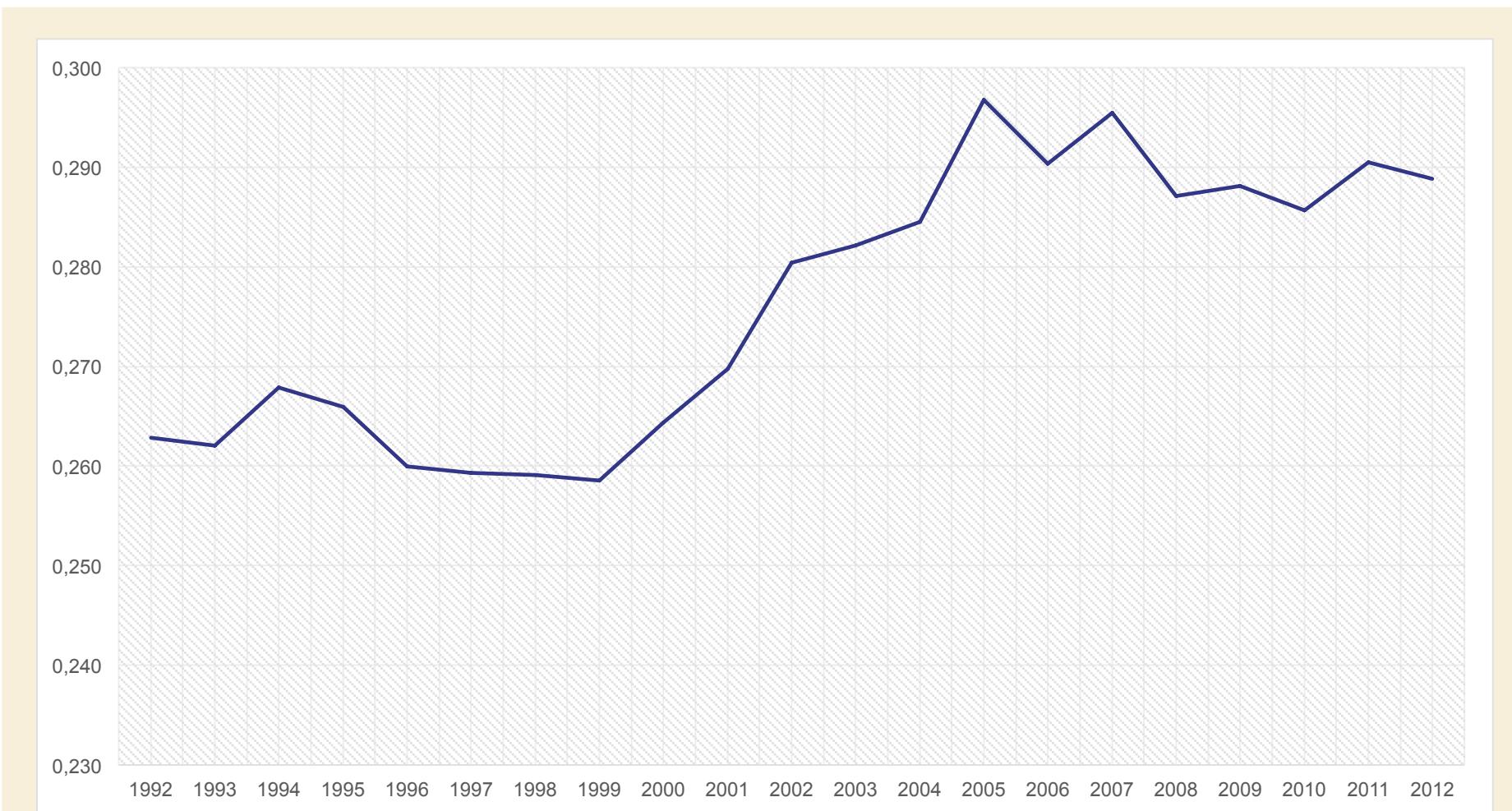
Low wage shares in Germany in % of the employees



Gross income strata, (weighted household income of the previous year)



Development of the Gini-Coefficient



Discourse on Wages and Wage Inequality

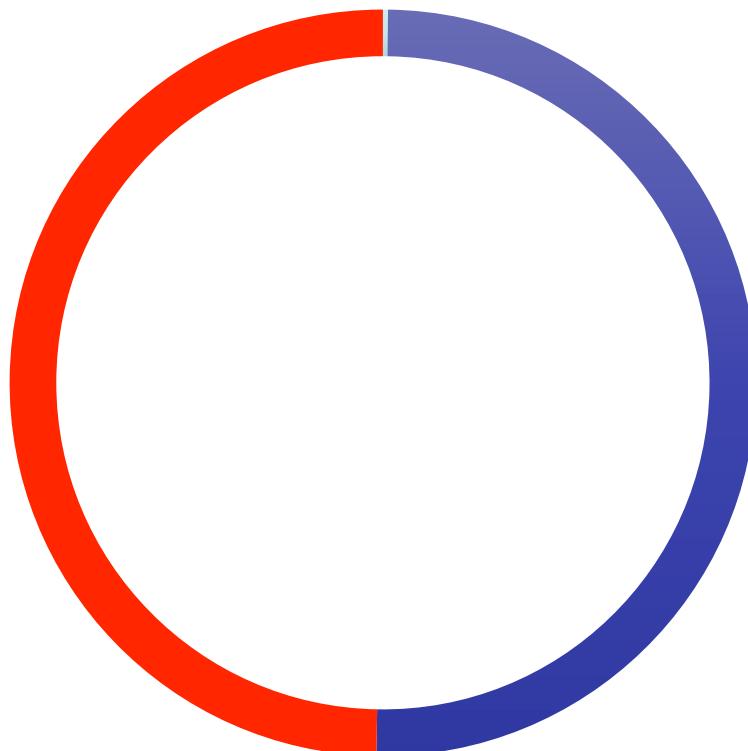
- Debate about globalisation and the German „Standort“ in the 1990s (sickness payments)
- 2000s: Competitiveness and neoliberal reforms (labour market, derogations, non-wage labour costs), exclusion of labour
- Financial crisis, union crisis strategies and renewal of social partnership
- Unions' campaigns on minimum wages and wage premiums temp agency workers – public attention on distributional justice
- Extended role of the state in wage setting

INDUSTRY DEVELOPMENTS

- Outdated bargaining agreements on wage structure and job definitions / examples
- Concentration of employees in higher wage groups (due to outsourcing simple services and back office)
- Outsourcing and opting out - OT-firms
- High collective bargaining coverage – high share of workers not covered (AT-employees) due to low level of upper wage groups
- Stalemate modernization of wage groups and conflict about higher wage groups

Banking

Structure of Employees in Private Banks, AGV Banken 2015



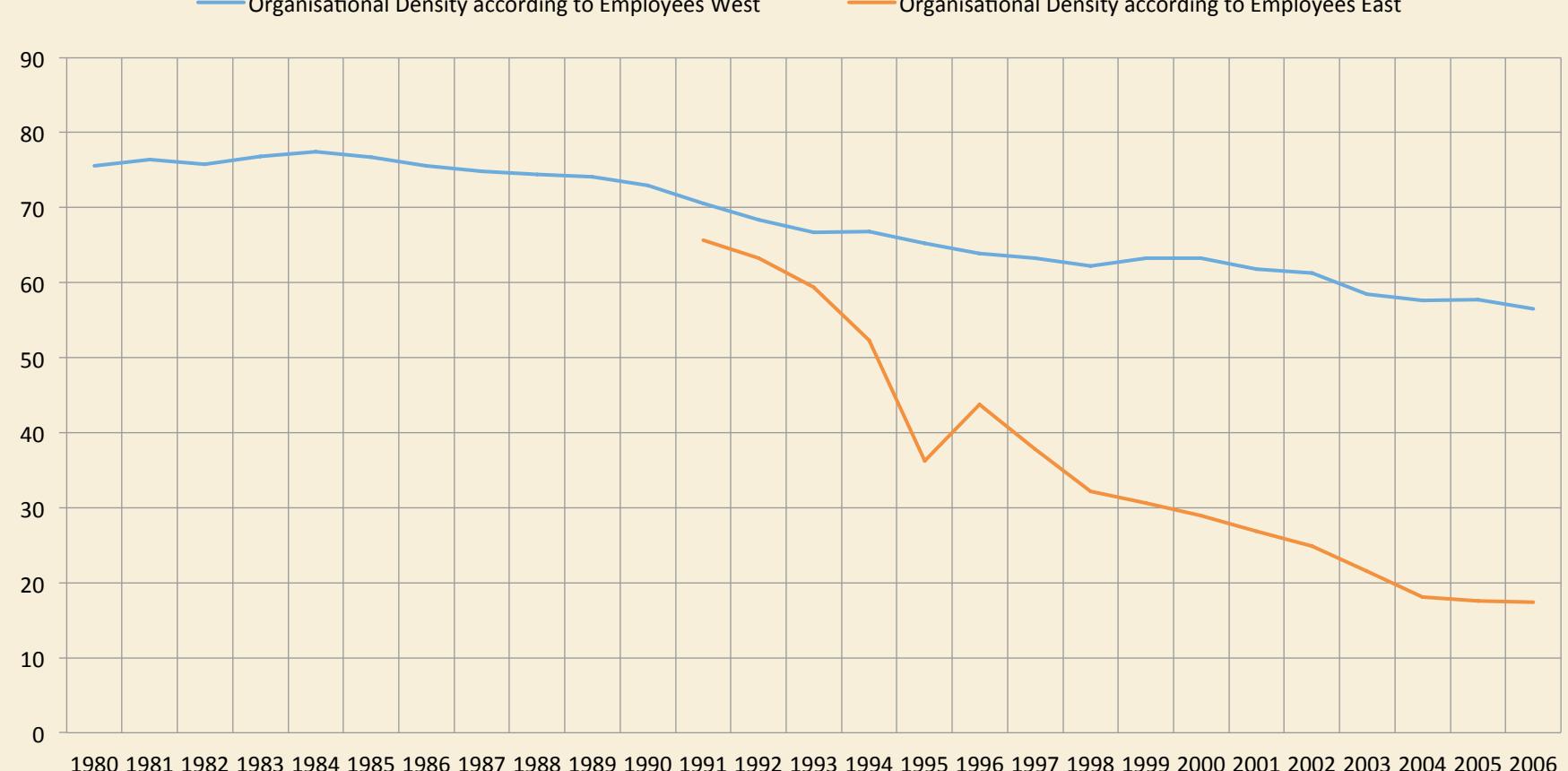
■ Owners, Board Members ■ AT-Employees ■ Employees Covered by Agreements

Schools

- Two forms of contracts: civil servants and non-civil servants
- Collective agreements for the *Länder* – decentralization
- Modernization of wage groups in 2006
- Different wage levels contracts
- Different strategies *Länder*:
 - Role of civil servants among teachers
 - Different wage grouping
 - Entrance wages
- Conflict about common strategy of wage grouping (also between unions)

- Part of M and E industry
- Modernization of wage groups and job definitions 2003/4
- Decentralisation of collective bargaining – derogations (cost pressure on suppliers)
- Decline of collective bargaining coverage: Opting out and OT-associations
- Temp agency work and outsourcing (service contracts)
- Wage inequality driven by profit sharing
- Union: Successful campaign wage premium temp agency workers – conflict about service contracts

Automotive Organisational Density of Employers' Associations in the Metalworking Industry



Automotive

Organisational Density of Traditional and OT- Associations in the M and E industry



- Outdated agreements on wage groups and job definitions
- Strong regional differences
- Erosion of collective bargaining coverage (from extension to about 40%)
- Opting out of firms from collective bargaining – OT-strategy
- Outsourcing cashiers and storage fillers
- Pressure on downgrading cashiers and storage fillers in collective agreements – resistance unions
- Stalemate in modernization efforts

CONCLUSIONS

Conclusions

- Germany: coordinated market economy
 - Wage coordination industry level
 - Rather low inequality
- Coordination in erosion
 - Erosion of pattern bargaining
 - Differences between sectors (wage levels, bargaining coverage, actors' capabilities)
 - Weak 'liberal' industry regulation like retail
 - Undermining effects for strong sectors (outsourcing etc.)
- Aspects of revitalisation (modernization, union campaigns on wages...)
- More favourable conditions since crisis (growth, debate)
- Enhanced role of the state (minimum wage standards)